

2024 Water, Wastewater & RW Rate Study Draft Findings

March 12, 2024





Agenda

- 1. Rate Setting 101
- 2. Financial Plan Findings & Scenarios
- 3. Rate Structure Recommendations
- 4. Proposed Rates and Bill Impact Analysis



Requirements of Prop 218

Substantive Requirements:

- Revenues shall not exceed funds required to provide service; nor used for another purpose
- Amount shall not exceed the proportional cost of the service attributable to the parcel

Procedural Requirements

• Approval process includes 45-day notice, public hearing, and written majority protest. Does not require a voting process (unlike taxes).



The Rate Setting Process

Revenue Requirements



Cost-of-Service



Rate Design

Compares the revenues of the utility to its expenses to determine the overall rate adjustment. Largely driven by capital program.

Equitably allocates the revenue requirements between the customer classes. A customer class is a group such as residential or business

Design rates for each class of service to meet the revenue needs of the utility, along with any other rate design goals and objectives







Project Background

- This study examines 5 cost centers:
 - Marina Water
 - Marina Sewer
 - Ord Water
 - Ord Sewer
 - Recycled Water
- Each cost center incurs direct costs and indirect costs (allocated based on the Cost Allocation Plan)
- The last rate increase occurred in January 2023



Cost Escalation Assumptions

- Salaries and Benefits 10% in FY 2024/25 and 3% thereafter
- Utilities (PG&E) 10% per year
- Source of Supply Driven by <u>both</u> cost inflation and increases in water demand
 - 3.8% for Marina for next 5 years
 - 8.2% for Ord for next 5 years
- Construction Cost Index 3%
- All other costs 3% per year

Capital Improvement Program Goals

The District's recent repair and replacement* CIP identified over \$90 million in capital project needs over the next 5 years

Original CIP

Average <u>annual</u> spending by Cost Center:

| TOTAL | \$17.6M |
|--------------|---------|
| Ord Sewer | \$2.5M |
| Marina Sewer | \$2.2M |
| Ord Water | \$9.1M |
| Marina Water | \$3.8M |













Revised Capital Improvement Program Goals

In order to reduce impacts to rates, the District will reduce cash funded ("PayGo") capital spending by issuing a \$20 million bond and deferring repair and replacement ("R&R") projects.

| Bond | Funded | R&R |
|-------------|--------|-----|
|-------------|--------|-----|

| Total | \$20,000,000 |
|----------------|--------------|
| Recycled Water | \$0 |
| Ord Sewer | \$0 |
| Marina Sewer | \$3,207,000 |
| Ord Water | \$11,519,000 |
| Marina Water | \$5,274,000 |
| | |

PayGo R&R (5 Year Plan)

| Total | \$31,986,000 |
|----------------|--------------|
| Recycled Water | \$600,000 |
| Ord Sewer | \$12,941,000 |
| Marina Sewer | \$3,424,000 |
| Ord Water | \$12,664,000 |
| Marina Water | \$2,357,000 |
| | |

Total R&R (5 Year Plan)

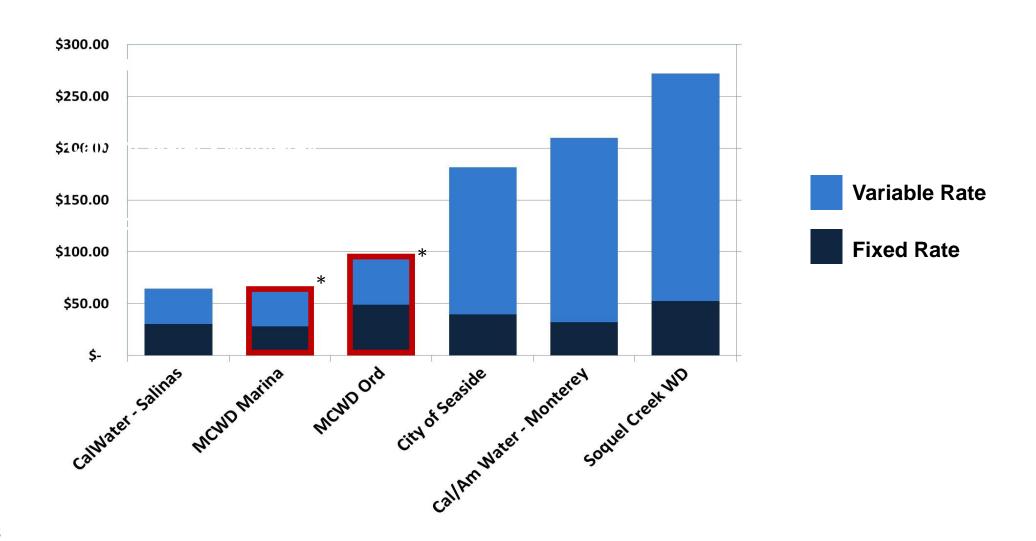
| Total | \$51,750,000 |
|----------------|--------------|
| Recycled Water | \$600,000 |
| Ord Sewer | \$12,941,000 |
| Marina Sewer | \$5,282,000 |
| Ord Water | \$24,947,000 |
| Marina Water | \$7,980,000 |



Water Cost Centers

Water Rate Survey

Monthly bills for Single Family Home with 10 HCF water usage





Ord Water Financial SnapShot

Fiscal Year beginning July 1, 2023

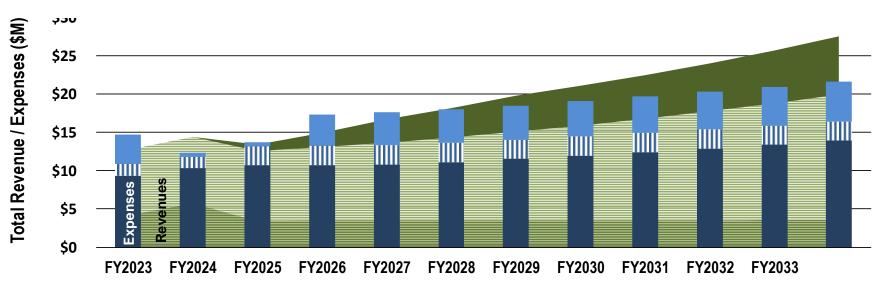
| Cash Reserves | \$4,744,000 |
|------------------------------------|--------------|
| Revenues | \$14,398,000 |
| Operating Budget & Debt | \$11,808,000 |
| Remaining for PayGo | \$2,590,000 |

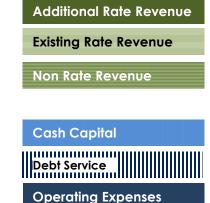
Ord Water 5-year Capital Spending Scenario 1

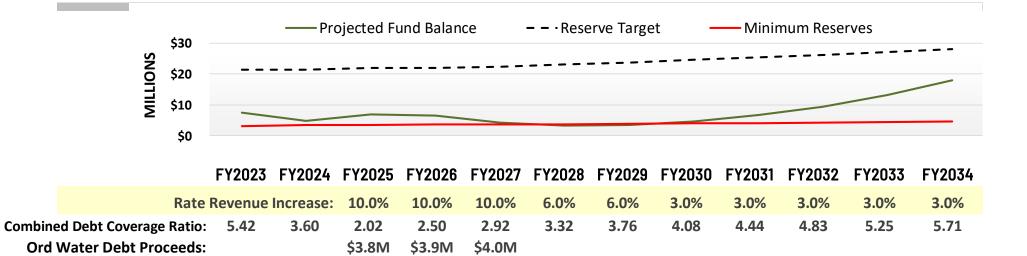
| PROJECT | COST |
|------------------------------------------------------------------------|--------------|
| Fire Hydrant Replacement Program | 1,313,000 |
| Misc Booster Pumping Station Improvements | 1,745,000 |
| Ord Community Housing Distribution System Enhancements | 3,150,000 |
| Water Pipeline Renew/Replacement Program | 3,706,000 |
| Well Rehabilitation | 1,002,000 |
| 5th Avenue Water Pipeline Replacement Diverty Circle to Inter-Garrison | 441,000 |
| B1 Tank Improvements | 576,000 |
| CIP planning and program management | 68,000 |
| D line valves install from Booster to Tank | 368,000 |
| D Reservoir Redundant Fill Line | 357,000 |
| F reservoir to Inter-Garrison, SDR Water Pipeline Replacement | 1,051,000 |
| Gigling Road Water Pipeline Replacement | 1,236,000 |
| Hatch Replacement project (IR, Ord water system) | 131,000 |
| Inter-Garrison Rd pipeline upsizing Schoonover to East Garrison | 725,000 |
| Large Valve Repalcements B and C Zones | 429,000 |
| Monterey to Leinbach Water Pipeline Replacement | 1,418,000 |
| Paint Reservoir 2 Exterior | 840,000 |
| PLC Replacement Project Phase 2 | 83,000 |
| PRV Pressure and Flow Monitoring | 290,000 |
| Recondition Reservoir C1 | 304,000 |
| SCADA Improvements Phase 2 | 299,000 |
| Secondary Feed to E Zone | 112,000 |
| Water Pipeline First Ave from Lightfighter to Gigling | 312,000 |
| Wellfield ARV Line Replacement | 36,000 |
| 2025 Bond Projects | 7,887,000 |
| | \$27,879,000 |

Ord Water Financial Forecast

Capital Spending Scenario 1: \$5.6 million per year (Original Target: \$9.1M)







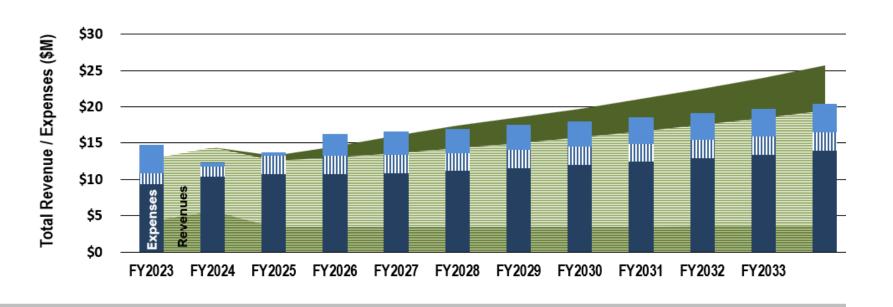
Ord Water 5-year Capital Spending Scenario 2

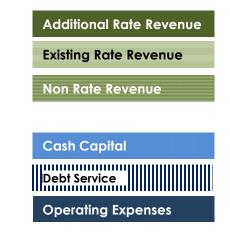
| PROJECT | COST | |
|------------------------------------------------------------------------|--------------|-----------------------|
| Fire Hydrant Replacement Program | 1,313,000 | |
| Misc Booster Pumping Station Improvements | 1,745,000 | |
| Ord Community Housing Distribution System Enhancements | 3,150,000 | |
| Water Pipeline Renew/Replacement Program | 3,706,000 | |
| Well Rehabilitation | 1,002,000 | |
| 5th Avenue Water Pipeline Replacement Diverty Circle to Inter-Garrison | 441,000 | |
| B1 Tank Improvements | \$0 | Defer \$576 thousand |
| CIP planning and program management | 68,000 | |
| D line valves install from Booster to Tank | \$0 | Defer \$368 thousand |
| D Reservoir Redundant Fill Line | \$0 | Defer \$357 thousand |
| F reservoir to Inter-Garrison, SDR Water Pipeline Replacement | 1,051,000 | |
| Gigling Road Water Pipeline Replacement | 1,236,000 | |
| Hatch Replacement project (IR, Ord water system) | \$0 | Defer \$131 thousand |
| Inter-Garrison Rd pipeline upsizing Schoonover to East Garrison | 725,000 | |
| Large Valve Repalcements B and C Zones | \$0 | Defer \$429 thousand |
| Monterey to Leinbach Water Pipeline Replacement | \$400,000 | Reduce by \$1 million |
| Paint Reservoir 2 Exterior | 840,000 | |
| PLC Replacement Project Phase 2 | 83,000 | |
| PRV Pressure and Flow Monitoring | \$0 | Defer \$290 thousand |
| Recondition Reservoir C1 | \$0 | Defer \$304 thousand |
| SCADA Improvements Phase 2 | 299,000 | |
| Secondary Feed to E Zone | 112,000 | |
| Water Pipeline First Ave from Lightfighter to Gigling | \$0 | Defer \$312 thousand |
| Wellfield ARV Line Replacement | \$0 | Defer \$36 thousand |
| 2025 Bond Projects | 7,887,000 | |
| | \$24,058,000 | Defer \$3.8 million |

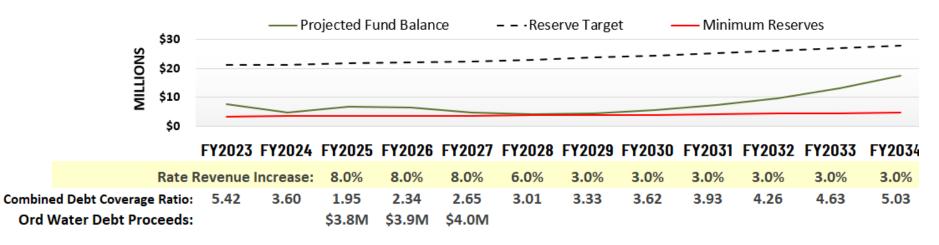
Ord Water Financial Forecast

Capital Spending Scenario 2: \$4.8 (-\$0.8M) million per year

(Original Target: \$9.1M)









Marina Water Financial SnapShot

Fiscal Year beginning July 1, 2023

| Cash Reserves | \$5,307,000 |
|------------------------------------|-------------|
| Revenues | \$4,907,000 |
| Operating Budget & Debt | \$5,467,000 |
| Remaining for PayGo | -\$560,000 |

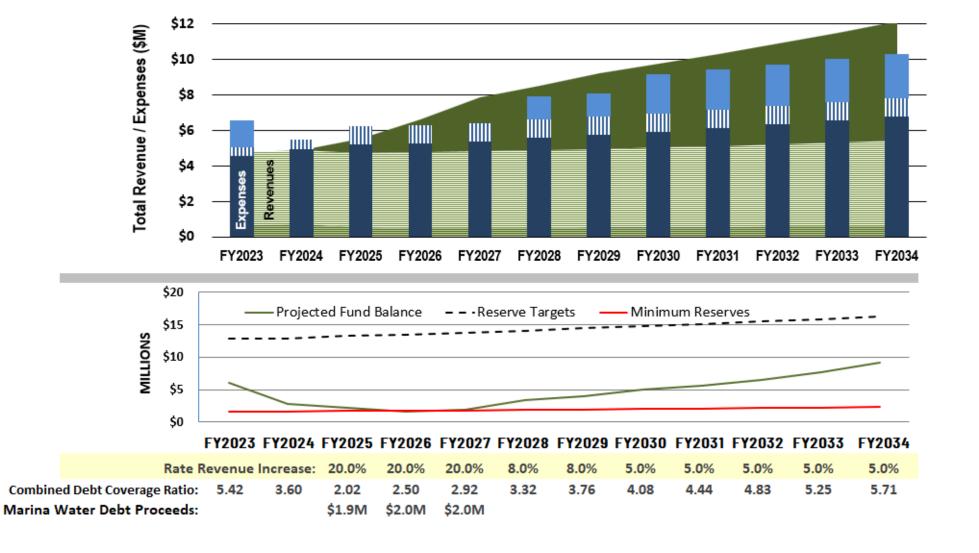
Marina Water 5-year Capital Spending Scenario 1

| PROJECT | COST |
|---------------------------------------------------------------------------|-------------|
| Fire Hydrant Replacement Program | \$246,000 |
| Misc Booster Pumping Station Improvements | \$617,000 |
| Water Pipeline Renew/Replacement Program | \$1,781,000 |
| Well Rehabilitation | \$468,000 |
| B1 Tank Improvements | \$369,000 |
| Beach Road Water Pipeline | \$184,000 |
| CIP planning and program management | \$30,000 |
| D Reservoir Redundant Fill Line | \$168,000 |
| F reservoir to Inter-Garrison, Pipeline Replacement | \$472,000 |
| Inter-Garrison Rd pipeline upsizing Schoonover to East Garrison | \$326,000 |
| Large Valve Repalcements B and C Zones | \$202,000 |
| PRV Pressure and Flow Monitoring | \$130,000 |
| Recondition Reservoir C1 | \$137,000 |
| SCADA Improvements Phase 2 | \$144,000 |
| Secondary Feed to E Zone | \$72,000 |
| Water Pipeline in California Avenue from Patton Parkway to Reindollar Ave | \$431,000 |
| Wellfield ARV Line Replacement | \$16,000 |
| 2025 Bond Projects | \$2,331,000 |
| | \$8,124,000 |

Marina Water Financial Forecast

Capital Spending Scenario 1: \$1.6 million per year

(Original Target: \$3.8M)



Additional Rate Revenue

Existing Rate Revenue

Non Rate Revenue

Cash Capital

Debt Service

Operating Expenses

Marina Water 5-year Capital Spending Scenario 2*

| PROJECT | COST |
|---------------------------------------------------------------------------|--------------------------------|
| Fire Hydrant Replacement Program | \$246,000 |
| Misc Booster Pumping Station Improvements | \$617,000 |
| Water Pipeline Renew/Replacement Program | \$1,781,000 |
| Well Rehabilitation | \$468,000 |
| B1 Tank Improvements | \$155,000 Defer \$214 thousand |
| Beach Road Water Pipeline | \$184,000 |
| CIP planning and program management | \$30,000 |
| D Reservoir Redundant Fill Line | \$168,000 |
| F reservoir to Inter-Garrison, Pipeline Replacement | \$472,000 |
| Inter-Garrison Rd pipeline upsizing Schoonover to East Garrison | \$326,000 |
| Large Valve Repalcements B and C Zones | \$201,000 |
| PRV Pressure and Flow Monitoring | \$130,000 |
| Recondition Reservoir C1 | \$0 Defer \$137 thousand |
| SCADA Improvements Phase 2 | \$144,000 |
| Secondary Feed to E Zone | \$72,000 |
| Water Pipeline in California Avenue from Patton Parkway to Reindollar Ave | \$431,000 |
| Wellfield ARV Line Replacement | \$16,000 |
| 2025 Bond Projects | \$2,331,000 |

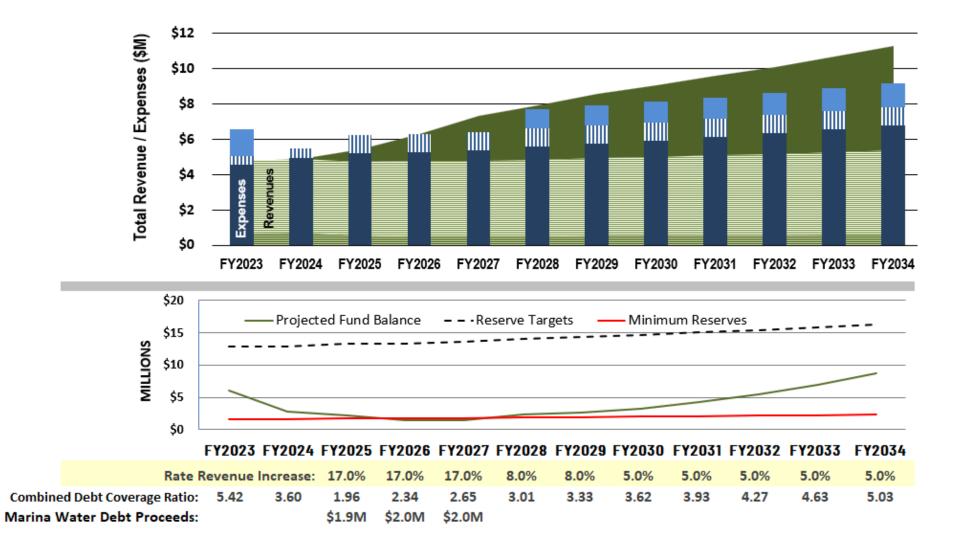
\$7,772,000 Defer \$352 thousand

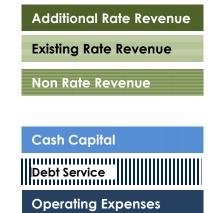
^{*} Fewer projects are deferred because more projects are debt-financed for Marina Water

Marina Water Financial Forecast

Capital Spending Scenario 2: \$1.5 (-\$0.1M) million per year

(Original Target: \$3.8M)









Marina Sewer Financial SnapShot

Fiscal Year beginning July 1, 2023

| Cash Reserves | \$652,000 |
|------------------------------------|-------------|
| Revenues | \$1,666,000 |
| Operating Budget & Debt | \$1,154,000 |
| Remaining for PayGo | \$512,000 |

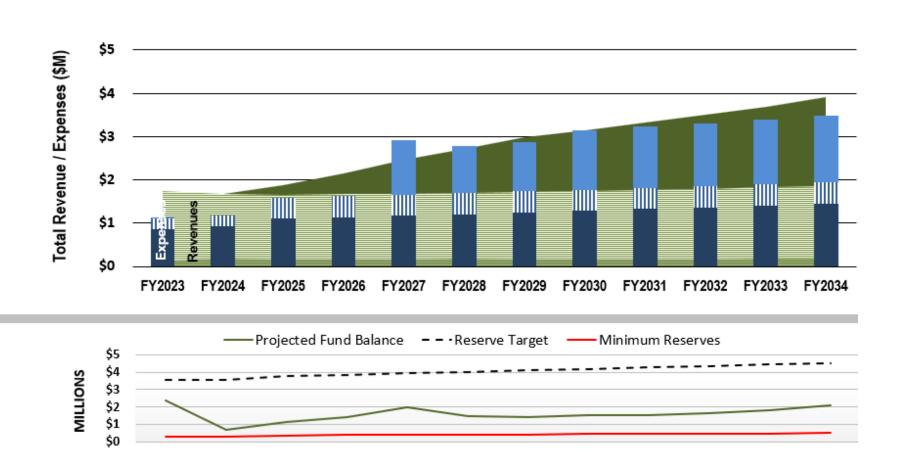
Marina Sewer 5-year Capital Spending Scenario 1

| PROJECT | COST |
|-------------------------------------------------------------------------------|-------------|
| Misc Lift Station Improvements | \$1,544,000 |
| Sewer Pipeline Renew/Replacement Program | \$2,275,000 |
| Carmel Ave Sewer Pipeline Replacement | \$460,000 |
| CIP planning and program management | \$8,000 |
| Lift Station Wetwell Lining Program (Lift Station #2) | \$99,000 |
| Northeast Sewer Reroute to Interceptor | \$17,000 |
| PLC Replacement Project Phase 2 | \$85,000 |
| Replace Sewer Pipeline in Reservation Road Vista Del Camino to Del Monte Bvld | \$297,000 |
| Replace Sewer Pipeline Reservation Road Near Crestview Court | \$35,000 |
| SCADA Improvements Phase 2 | \$48,000 |
| Sewer Flow Monitor Upstream M1 Marina Pump Station | \$57,000 |
| Tate Park Lift Station | \$985,000 |
| 2025 Bond Projects | \$138,000 |
| | \$6,048,000 |

Marina Sewer Financial Forecast

Capital Spending Scenario 1: \$1.2 million per year

(Original Target: \$2.2M)



FY2023 FY2024 FY2025 FY2026 FY2027 FY2028 FY2029 FY2030 FY2031 FY2032 FY2033 FY2034

Additional Rate Revenue

Existing Rate Revenue

Non Rate Revenue

Cash Capital

Debt Service

Operating Expenses

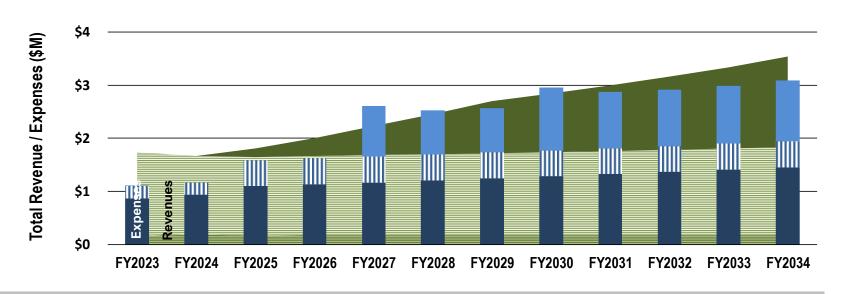
Marina Sewer 5-year Capital Spending Scenario 2

| PROJECT | COST | |
|-------------------------------------------------------------------------------|-------------|----------------------|
| Misc Lift Station Improvements | \$1,491,000 | Defer \$53 thousand |
| Sewer Pipeline Renew/Replacement Program | \$1,945,000 | Defer \$330 thousand |
| Carmel Ave Sewer Pipeline Replacement | \$460,000 | |
| CIP planning and program management | \$8,000 | |
| Lift Station Wetwell Lining Program (Lift Station #2) | \$33,000 | Defer \$66 thousand |
| Northeast Sewer Reroute to Interceptor | \$17,000 | |
| PLC Replacement Project Phase 2 | \$85,000 | |
| Replace Sewer Pipeline in Reservation Road Vista Del Camino to Del Monte Byld | \$0 | Defer \$297 thousand |
| Replace Sewer Pipeline Reservation Road Near Crestview Court | \$35,000 | |
| SCADA Improvements Phase 2 | \$48,000 | |
| Sewer Flow Monitor Upstream M1 Marina Pump Station | \$0 | Defer \$57 thousand |
| Tate Park Lift Station | \$985,000 | |
| 2025 Bond Projects | \$138,000 | _ |
| | \$5,245,000 | Defer \$803 thousand |

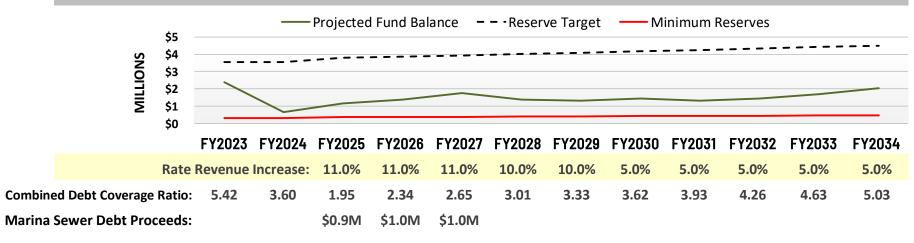
Marina Sewer Financial Forecast

Capital Spending Scenario 2: \$1.0 (-\$0.2M) million per year

(Original Target: \$2.2M)







Ord Sewer Financial Plan

Ord Sewer Financial SnapShot

Fiscal Year beginning July 1, 2023

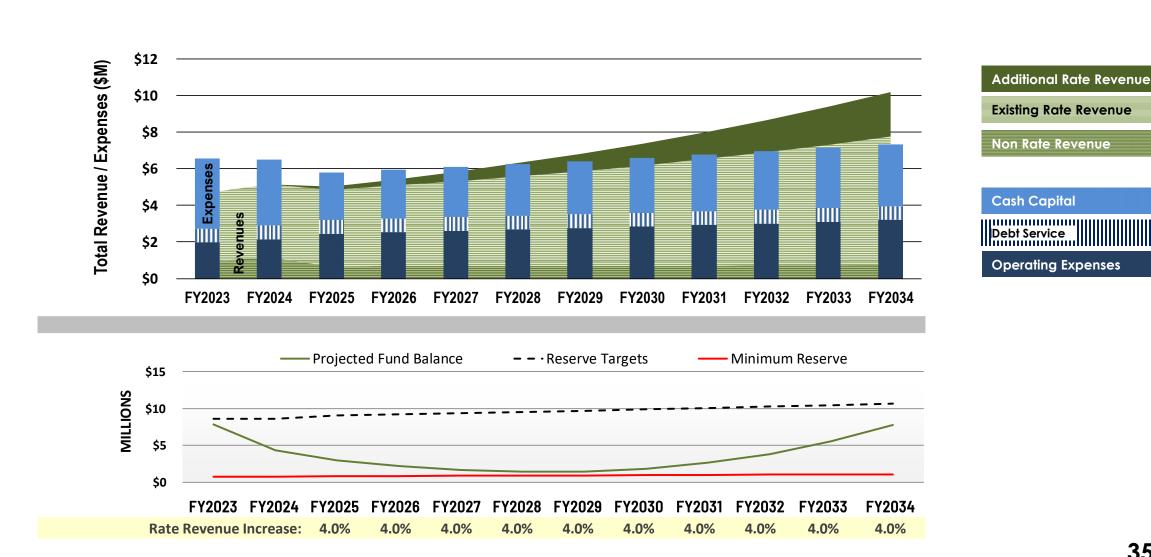
| Cash Reserves | \$4,334,000 |
|------------------------------------|-------------|
| Revenues | \$5,137,000 |
| Operating Budget & Debt | \$2,905,000 |
| Remaining for PayGo | \$2,232,000 |

Ord Sewer 5-year Capital Spending Scenario 1

| PROJECT | COST |
|----------------------------------------------------------------|--------------|
| Misc Lift Station Improvements | \$2,490,000 |
| Sewer Pipeline Renew/Replacement Program | \$3,840,000 |
| 1st Avenue Gravity Main | \$840,000 |
| CIP planning and program management | \$18,000 |
| Imjin Parkway Sewer Manhole Rehab (MCWD-1) | \$158,000 |
| Lift Station Wetwell Lining Program (Lift Station #2) | \$216,000 |
| Northeast Sewer Reroute to Interceptor | \$36,000 |
| PLC Replacement Project Phase 2 | \$350,000 |
| Replace Sewer Pipeline Imjin ROW Between Abrams and California | \$286,000 |
| SCADA Improvements Phase 2 | \$191,000 |
| Sewer Flow Monitor Upstream M1 Marina Pump Station | \$127,000 |
| Condition Assessment Related Projects | \$4,314,000 |
| | \$12,866,000 |

Ord Sewer Financial Forecast

Capital Spending Scenario 1: \$2.6 million per year (Original Target: \$2.5M)

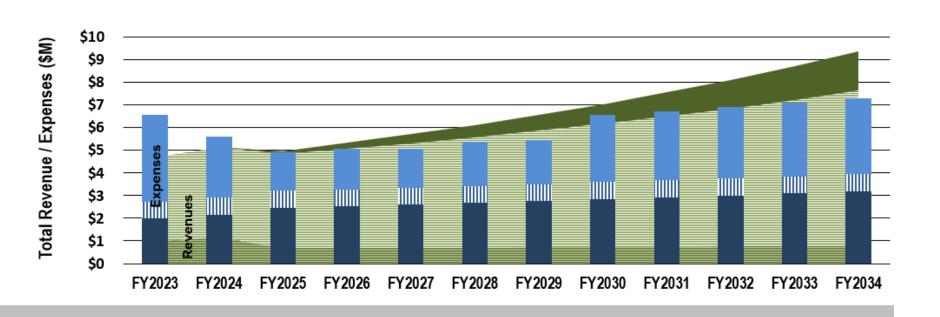


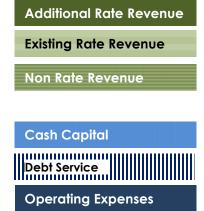
Ord Sewer 5-year Capital Spending Scenario 2

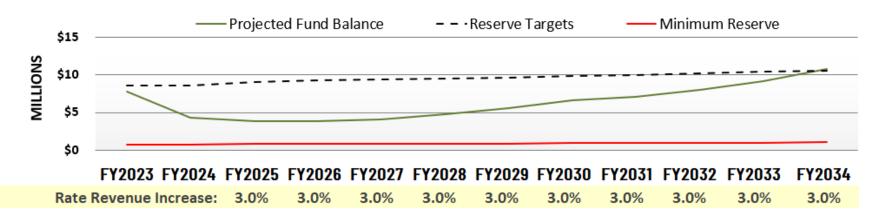
| PROJECT | COST | |
|----------------------------------------------------------------|-------------|---------------------|
| Misc Lift Station Improvements | \$2,490,000 | - |
| Sewer Pipeline Renew/Replacement Program | \$3,840,000 | |
| 1st Avenue Gravity Main | \$840,000 | |
| CIP planning and program management | \$18,000 | |
| Imjin Parkway Sewer Manhole Rehab (MCWD-1) | \$158,000 | |
| Lift Station Wetwell Lining Program (Lift Station #2) | \$216,000 | |
| Northeast Sewer Reroute to Interceptor | \$36,000 | |
| PLC Replacement Project Phase 2 | \$350,000 | |
| Replace Sewer Pipeline Imjin ROW Between Abrams and California | \$286,000 | |
| SCADA Improvements Phase 2 | \$191,000 | |
| Sewer Flow Monitor Upstream M1 Marina Pump Station | \$127,000 | |
| Condition Assessment Related Projects | \$0 | Defer \$4.3 million |
| | \$8,552,000 | _ |

Ord Sewer Financial Forecast

Capital Spending Scenario 2: \$1.7 (-\$0.9M) million per year (Original Target: \$2.5M)









Recycled Water Financial SnapShot

Fiscal Year beginning July 1, 2023

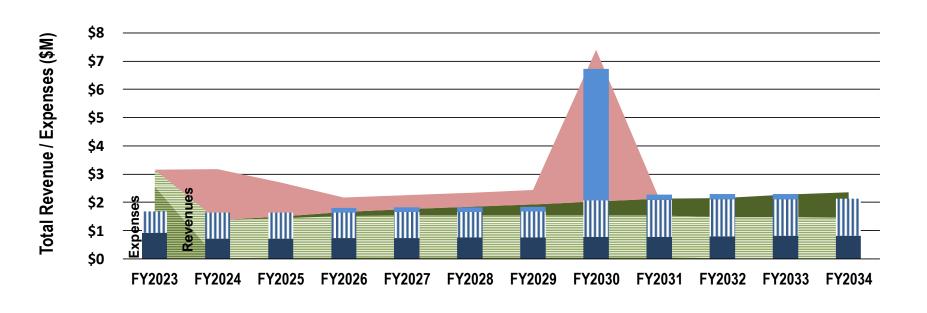
| Cash Reserves | \$123,000 |
|------------------------------------|-------------|
| Revenues | \$1,376,000 |
| Operating Budget & Debt | \$1,049,000 |
| Remaining for PayGo | \$327,000 |

Recycled Water Notes

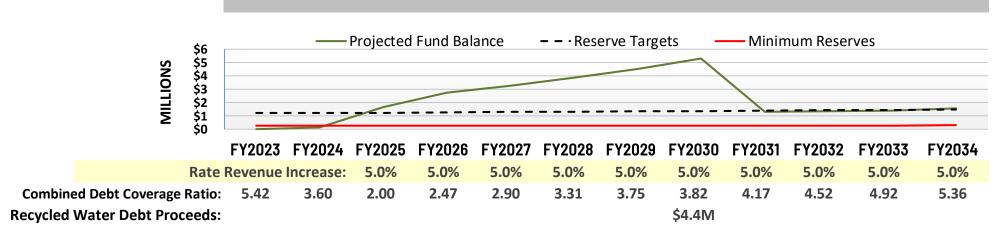
- Capacity Charge funds will be used in the short-term to establish reserves and temporarily support debt service payments
- New customers joining the system will increase revenue
- Rehabilitation capital needs are minimal (because the system is new)
- \$170 million Direct Potable Reuse project in 2029
 - Will require \$12 million in District funds
 - The balance is expected to be grant funded

Recycled Water Financial Forecast

Capital Spending: \$150K per year







Recap: Preliminary Financial Plan Findings

- These scenarios are informational only and represent base level of funding
- Most rate increases shown are limited to inflationary adjustments and will result in under-funded capital programs
- 3) The scenarios will meet reserve targets after 10 years
- 4) Bill impacts will also be affected by proposed changes to the rate structure (see next slides)

Water Cost of Service and Rate Design



Water Rates

<u>Current rates</u> (all customers):

- Fixed Service Charge based on meter size
- Tiered Consumption Charge
 - All customers receive 10 HCF of Tier 1 water per month

Proposal:

- Charge a uniform rate to commercial and multifamily customers
 - Uniform rate will be equal to the average consumption rate paid by single family customers
- Increase proportion of fixed revenue

Consumption Charges

Single Family Tiered Water Rates

Tier 1

Non-Single Family Uniform Water Rates

Unit cost of water (\$/HCF)

Variable (and some fixed) water costs

Variable and fixed water costs

Conservation

Variable (and some fixed) water costs

Conservation costs

Tier 2

SCENARIO



Ord Water Rates Year 1*

| | Fixed | Variable |
|----------|-------|----------|
| Current | 49.4% | 50.6% |
| Proposed | 49.9% | 50.1% |

| | | Proposed | |
|-----------------------------|--------------------|-------------------|----------|
| | Current | Year 1 | Change |
| Single Family Consun | nption Charge (\$/ | hcf) | |
| Tier 1 | \$4.90 | \$6.89 | \$1.99 |
| Tier 2 | \$9.55 | \$10.39 | \$0.84 |
| Multi-Family and No | n-Residential Con | sumption Charge (| \$/hcf) |
| Uniform Rate | \$7.70 | \$7.39 | -\$0.31 |
| Fixed Monthly Servic | e Charges | | |
| 5/8" & 1" meters | \$48.94 | \$51.76 | \$2.82 |
| 1" meter | \$68.76 | \$77.82 | \$9.06 |
| 1.5" meter | \$118.29 | \$142.99 | \$24.70 |
| 2" meter | \$177.74 | \$221.18 | \$43.44 |
| 3" meter | \$336.26 | \$429.71 | \$93.45 |
| 4" meter | \$514.60 | \$664.30 | \$149.70 |
| 6" meter | \$1,003.98 | \$1,315.93 | \$311.95 |
| 8" meter | \$2,000.75 | \$1,967.57 | -\$33.18 |

^{*} With 10% rate increase

Ord Water Bill Impacts

| | | Monthly | | | |
|-----------------|-------|------------------|----------------|-----------------|----------------|
| | Meter | Water Use | Current | Proposed | Change |
| | Size | (hcf) | Bill | Bill | \$ |
| Single Family | | | | | |
| Low Use | 3/4" | 3.0 | \$63.64 | \$72.43 | \$8.79 |
| Median Use | 3/4" | 5.0 | \$73.44 | \$86.21 | \$12.77 |
| Average Use | 3/4" | 6.0 | \$78.58 | \$93.43 | \$14.86 |
| Multifamily | | | | | |
| Example #1 | 1" | 15.0 | \$165.51 | \$188.67 | \$23.16 |
| Example #2 | 1.5" | 30.0 | \$358.29 | \$364.69 | \$6.40 |
| Example #3 | 2" | 50.0 | \$608.74 | \$590.68 | -\$18.06 |
| Non-Residential | | | | | |
| Example #1 | 1" | 10.0 | \$117.76 | \$151.72 | \$33.96 |
| Example #2 | 2" | 50.0 | \$608.74 | \$590.68 | -\$18.06 |
| Example #3 | 3" | 150.0 | \$1,722.26 | \$1,538.21 | -\$184.05 |
| Example #4 | 4" | 300.0 | \$3,333.10 | \$2,881.30 | -\$451.80 |
| Example #5 | 6" | 600.0 | \$6,687.48 | \$5,749.93 | -\$937.55 |

^{*} Results include the 10 percent Year 1 rate increases



Marina Water Rates Year 1*

| | Fixed | Variable |
|----------|-------|----------|
| Current | 37.4% | 62.6% |
| Proposed | 50.5% | 49.5% |

| | | Proposed | |
|-----------------------------|-------------------|------------------|----------|
| | Current | Year 1 | Change |
| Single Family Consun | nption Charge (\$ | /hcf) | |
| Tier 1 | \$3.80 | \$4.31 | \$0.51 |
| Tier 2 | \$5.79 | \$6.89 | \$1.10 |
| Multi-Family and No | n-Residential Co | nsumption Charge | (\$/hcf) |
| Uniform Rate | \$5.49 | \$4.58 | -\$0.91 |
| Fixed Monthly Servic | e Charges | | |
| 5/8" & 1" meters | \$28.34 | \$43.34 | \$15.00 |
| 1" meter | \$38.22 | \$66.94 | \$28.72 |
| 1.5" meter | \$62.91 | \$125.92 | \$63.01 |
| 2" meter | \$92.55 | \$196.71 | \$104.16 |
| 3" meter | \$171.56 | \$385.46 | \$213.90 |
| 4" meter | \$260.46 | \$597.82 | \$337.36 |
| 6" meter | \$507.39 | \$1,187.68 | \$680.29 |
| 8" meter | \$963.15 | \$1,777.55 | \$814.40 |

^{*} With 20% rate increase

Marina Water Bill Impacts

| | | Monthly | | | |
|-----------------|-------|------------------|------------|----------------|----------------|
| | Meter | Water Use | Current | Proposed | Change |
| | Size | (hcf) | Bill | Bill | \$ |
| Single Family | | | | | |
| Low Use | 3/4" | 3.0 | \$39.74 | \$56.27 | \$16.53 |
| Median Use | 3/4" | 5.0 | \$47.34 | \$64.89 | \$17.55 |
| Average Use | 3/4" | 6.0 | \$51.32 | \$69.41 | \$18.08 |
| Multifamily | | | | | |
| Example #1 | 1" | 15.0 | \$105.17 | \$135.64 | \$30.47 |
| Example #2 | 1.5" | 30.0 | \$216.71 | \$263.32 | \$46.61 |
| Example #3 | 2" | 50.0 | \$362.15 | \$425.71 | \$63.56 |
| Non-Residential | | | | | |
| Example #1 | 1" | 10.0 | \$76.22 | \$112.74 | \$36.52 |
| Example #2 | 2" | 50.0 | \$362.15 | \$425.71 | \$63.56 |
| Example #3 | 3" | 150.0 | \$1,020.16 | \$1,072.46 | \$52.30 |
| Example #4 | 4" | 300.0 | \$1,977.56 | \$1,971.82 | -\$5.74 |
| Example #5 | 6" | 600.0 | \$3,961.49 | \$3,935.68 | -\$25.81 |

^{*} Results include the 20 percent Year 1 rate increases

Sewer Cost of Service and Rate Design



Sewer Rates

Current rates are fixed

- Residential: Fixed charge per dwelling unit
- Commercial: Fixed charge per EDU (equivalent dwelling unit)

Proposal:

Develop sewer rates with a fixed charge and a variable rate based on actual water usage



Sewer Rate Structure

50% of revenue recovered through existing EDU assignments (fixed)

50% of revenue recovered through water usage rates

- Monthly water usage for Non-Residential
- Annualized winter water usage for Residential

Fixed Variable Current 100% 0% Proposed 50% 50%

Marina Sewer Rates Year 1*

| | Current | Year 1 |
|------------------------------|------------------|--------|
| | | |
| Fixed Charges (per EDU) | \$17.98 | \$9.45 |
| | | |
| Flow-Based Charges (per HCF) | (not applicable) | \$1.85 |

^{*} With 15% rate increase

Marina Sewer Bill Impacts

| | Estimated | | | |
|---------------------|----------------------|-----------------|-----------------|-----------------|
| | Monthly Sewer | Current | Proposed | Change |
| | (HCF) | Bill | Bill | \$ |
| Single Family | | | | |
| Low Use | 3.0 | \$17.98 | \$15.00 | -\$2.98 |
| Average Use | 5.0 | \$17.98 | \$18.70 | \$0.72 |
| Multifamily | | | | |
| 3 Dwelling Units | 12.0 | \$53.94 | \$50.55 | -\$3.39 |
| 10 Dwelling Units | 40.0 | \$179.80 | \$168.50 | -\$11.30 |
| 160 Dwelling Units | 640.0 | \$2,876.80 | \$2,696.00 | -\$180.80 |
| Non-Residential | | | | |
| Office, 0.8 EDUs | 2.0 | \$14.38 | \$11.26 | -\$3.12 |
| Retail, 3 EDUs | 7.0 | \$53.94 | \$41.30 | -\$12.64 |
| Restaurant, 4 EDUs | 90.0 | \$71.92 | \$204.30 | \$132.38 |
| Institution, 4 EDUs | 22.0 | \$71.92 | \$78.50 | \$6.58 |
| Commercial, 32 EDUs | 270.0 | \$575.36 | \$801.90 | \$226.54 |
| Hotel, 90 EDUs | 370.0 | \$1,618.20 | \$1,535.00 | -\$83.20 |

^{*} Results include the 15 percent Year 1 rate increases

Fixed Variable Current 100% 0% Proposed 50% 50%

Ord Sewer Rates Year 1*

| | Current | Year 1 |
|------------------------------|------------------|---------|
| | | |
| Fixed Charges (per EDU) | \$38.15 | \$20.55 |
| | | |
| Flow-Based Charges (per HCF) | (not applicable) | \$4.02 |

^{*} With 4% rate increase

Ord Sewer Bill Impacts

| | Estimated | | | |
|---------------------|----------------------|-----------------|------------|----------------|
| | Monthly Sewer | Current | Proposed | Change |
| | (HCF) | Bill | Bill | \$ |
| Single Family | | | | |
| Low Use | 3.0 | \$38.15 | \$32.61 | -\$5.54 |
| Average Use | 5.0 | \$38.15 | \$40.65 | \$2.50 |
| Multifamily | | | | |
| 3 Dwelling Units | 12.0 | \$114.45 | \$109.89 | -\$4.56 |
| 10 Dwelling Units | 40.0 | \$381.50 | \$366.30 | -\$15.20 |
| 160 Dwelling Units | 640.0 | \$6,104.00 | \$5,860.80 | -\$243.20 |
| Non-Residential | | | | |
| Office, 0.8 EDUs | 2.0 | \$30.52 | \$24.48 | -\$6.04 |
| Retail, 3 EDUs | 7.0 | \$114.45 | \$89.79 | -\$24.66 |
| Restaurant, 4 EDUs | 90.0 | \$152.60 | \$444.00 | \$291.40 |
| Institution, 4 EDUs | 22.0 | \$152.60 | \$170.64 | \$18.04 |
| Commercial, 32 EDUs | 270.0 | \$1,220.80 | \$1,743.00 | \$522.20 |
| Hotel, 90 EDUs | 370.0 | \$3,433.50 | \$3,336.90 | -\$96.60 |

^{*} Results include the 4 percent Year 1 rate increases



Next Steps

- Public outreach and public meetings in March
- Refine and set final rates in April and send Prop. 218 notices
- Approve new rates in June Hearing and go into effect July 1

SCENARIO 2



Ord Water Rates Year 1*

Proposed

| | Fixed | Variable |
|----------|-------|----------|
| Current | 49.4% | 50.6% |
| Proposed | 49.9% | 50.1% |

| | Fioposeu | | | |
|-------------------------------|--------------------|-------------------|----------|--|
| | Current | Year 1 | Change | |
| Single Family Consur | mption Charge (\$/ | hcf) | | |
| Tier 1 | \$4.90 | \$6.79 | \$1.89 | |
| Tier 2 | \$9.55 | \$10.24 | \$0.69 | |
| Multi-Family and No | n-Residential Con | sumption Charge (| \$/hcf) | |
| Uniform Rate | \$7.70 | \$7.28 | -\$0.42 | |
| Fixed Monthly Service Charges | | | | |
| 5/8" & 1" meters | \$48.94 | \$50.67 | \$1.73 | |
| 1" meter | \$68.76 | \$76.12 | \$7.36 | |
| 1.5" meter | \$118.29 | \$139.74 | \$21.45 | |
| 2" meter | \$177.74 | \$216.09 | \$38.35 | |
| 3" meter | \$336.26 | \$419.69 | \$83.43 | |
| 4" meter | \$514.60 | \$648.75 | \$134.15 | |
| 6" meter | \$1,003.98 | \$1,285.00 | \$281.02 | |
| 8" meter | \$2,000.75 | \$1,921.26 | -\$79.49 | |

^{*} With 8% rate increase

Ord Water Bill Impacts

| | Meter Size | Monthly Water Use (hcf) | Current Bill | Proposed Bill | Change \$ |
|-----------------|---------------|-------------------------------|-----------------|------------------|----------------|
| Single Family | | | | | |
| Low Use | 3/4" | 3.0 | \$63.64 | \$71.04 | \$7.40 |
| Median Use | 3/4" | 5.0 | \$73.44 | \$84.62 | \$11.18 |
| Average Use | 3/4" | 6.0 | \$78.58 | \$91.74 | \$13.16 |
| Multifamily | | | | | |
| Example #1 | 1" | 15.0 | \$165.51 | \$185.32 | \$19.81 |
| Example #2 | 1.5" | 30.0 | \$358.29 | \$358.14 | -\$0.15 |
| Example #3 | 2" | 50.0 | \$608.74 | \$580.09 | -\$28.65 |
| Non-Residential | | | | | |
| Example #1 | 1" | 10.0 | \$117.76 | \$148.92 | \$31.16 |
| Example #2 | 2" | 50.0 | \$608.74 | \$580.09 | -\$28.65 |
| Example #3 | 3" | 150.0 | \$1,722.26 | \$1,511.69 | -\$210.57 |
| Example #4 | 4" | 300.0 | \$3,333.10 | \$2,832.75 | -\$500.35 |
| Example #5 | 6" | 600.0 | \$6,687.48 | \$5,653.00 | -\$1,034.48 |

^{*} Results include the 8 percent Year 1 rate increases



Marina Water Rates Year 1*

| | Fixed | Variable |
|----------|-------|----------|
| Current | 37.4% | 62.6% |
| Proposed | 50.5% | 49.5% |

| | Proposed | | | |
|-----------------------------|------------------|------------------|----------|--|
| | Current | Year 1 | Change | |
| Single Family Consum | ption Charge (\$ | hcf) | | |
| Tier 1 | \$3.80 | \$4.20 | \$0.40 | |
| Tier 2 | \$5.79 | \$6.73 | \$0.94 | |
| Multi-Family and Nor | n-Residential Co | nsumption Charge | (\$/hcf) | |
| Uniform Rate | \$5.49 | \$4.48 | -\$1.01 | |
| Fixed Monthly Service | e Charges | | | |
| 5/8" & 1" meters | \$28.34 | \$42.21 | \$13.87 | |
| 1" meter | \$38.22 | \$65.18 | \$26.96 | |
| 1.5" meter | \$62.91 | \$122.58 | \$59.67 | |
| 2" meter | \$92.55 | \$191.47 | \$98.92 | |
| 3" meter | \$171.56 | \$375.18 | \$203.62 | |
| 4" meter | \$260.46 | \$581.84 | \$321.38 | |
| 6" meter | \$507.39 | \$1,155.92 | \$648.53 | |
| 8" meter | \$963.15 | \$1,729.99 | \$766.84 | |

^{*} With 17% rate increase

Marina Water Bill Impacts

| | | Monthly | | | |
|-----------------|-------|------------------|----------------|-----------------|----------------|
| | Meter | Water Use | Current | Proposed | Change |
| | Size | (hcf) | Bill | Bill | \$ |
| Single Family | | | | | |
| Low Use | 3/4" | 3.0 | \$39.74 | \$54.81 | \$15.07 |
| Median Use | 3/4" | 5.0 | \$47.34 | \$63.21 | \$15.87 |
| Average Use | 3/4" | 6.0 | \$51.32 | \$67.61 | \$16.29 |
| Multifamily | | | | | |
| Example #1 | 1" | 15.0 | \$105.17 | \$132.38 | \$27.21 |
| Example #2 | 1.5" | 30.0 | \$216.71 | \$256.98 | \$40.27 |
| Example #3 | 2" | 50.0 | \$362.15 | \$415.47 | \$53.32 |
| Non-Residential | | | | | |
| Example #1 | 1" | 10.0 | \$76.22 | \$109.98 | \$33.76 |
| Example #2 | 2" | 50.0 | \$362.15 | \$415.47 | \$53.32 |
| Example #3 | 3" | 150.0 | \$1,020.16 | \$1,047.18 | \$27.02 |
| Example #4 | 4" | 300.0 | \$1,977.56 | \$1,925.84 | -\$51.72 |
| Example #5 | 6" | 600.0 | \$3,961.49 | \$3,843.92 | -\$117.57 |

^{*} Results include the 17 percent Year 1 rate increases

Sewer Cost of Service and Rate Design



Sewer Rates

Current rates are fixed

- Residential: Fixed charge per dwelling unit
- Commercial: Fixed charge per EDU (equivalent dwelling unit)

Proposal:

Develop sewer rates with a fixed charge and a variable rate based on actual water usage



Sewer Rate Structure

50% of revenue recovered through existing EDU assignments (fixed)

50% of revenue recovered through water usage rates

- Monthly water usage for Non-Residential
- Annualized winter water usage for Residential



| | Fixed | Variable |
|----------|-------|----------|
| Current | 100% | 0% |
| Proposed | 50% | 50% |

Marina Sewer Rates Year 1*

| | Current | Year 1 |
|------------------------------|------------------|--------|
| | | |
| Fixed Charges (per EDU) | \$17.98 | \$9.12 |
| | | |
| Flow-Based Charges (per HCF) | (not applicable) | \$1.79 |

^{*} With 11% rate increase

Marina Sewer Bill Impacts

| | Estimated | | | |
|---------------------|----------------------|----------------|----------------|-----------------|
| | Monthly Sewer | Current | Proposed | Change |
| | (HCF) | Bill | Bill | \$ |
| Single Family | | | | |
| Low Use | 3.0 | \$17.98 | \$14.49 | -\$3.49 |
| Average Use | 5.0 | \$17.98 | \$18.07 | \$0.09 |
| Multifamily | | | | |
| 3 Dwelling Units | 12.0 | \$53.94 | \$48.84 | -\$5.10 |
| 10 Dwelling Units | 40.0 | \$179.80 | \$162.80 | -\$17.00 |
| 160 Dwelling Units | 640.0 | \$2,876.80 | \$2,604.80 | -\$272.00 |
| Non-Residential | | | | |
| Office, 0.8 EDUs | 2.0 | \$14.38 | \$10.88 | -\$3.51 |
| Retail, 3 EDUs | 7.0 | \$53.94 | \$39.89 | -\$14.05 |
| Restaurant, 4 EDUs | 90.0 | \$71.92 | \$197.58 | \$125.66 |
| Institution, 4 EDUs | 22.0 | \$71.92 | \$75.86 | \$3.94 |
| Commercial, 32 EDUs | 270.0 | \$575.36 | \$775.14 | \$199.78 |
| Hotel, 90 EDUs | 370.0 | \$1,618.20 | \$1,483.10 | -\$135.10 |

^{*} Results include the 11 percent Year 1 rate increases

Ord Sewer Rates Year 1*

| | Fixed | Variable |
|----------|-------|----------|
| Current | 100% | 0% |
| Proposed | 50% | 50% |

| | Current | Year 1 |
|------------------------------|------------------|---------|
| | | |
| Fixed Charges (per EDU) | \$38.15 | \$20.35 |
| | | |
| Flow-Based Charges (per HCF) | (not applicable) | \$3.98 |

^{*} With 3% rate increase

Ord Sewer Bill Impacts

| | Estimated Monthly Sewer (HCF) | Current Bill | Proposed Bill | Change \$ |
|---------------------|-------------------------------------|-----------------|------------------|----------------|
| Single Family | | | | |
| Low Use | 3.0 | \$38.15 | \$32.29 | -\$5.86 |
| Average Use | 5.0 | \$38.15 | \$40.25 | \$2.10 |
| Multifamily | | | | |
| 3 Dwelling Units | 12.0 | \$114.45 | \$108.81 | -\$5.64 |
| 10 Dwelling Units | 40.0 | \$381.50 | \$362.70 | -\$18.80 |
| 160 Dwelling Units | 640.0 | \$6,104.00 | \$5,803.20 | -\$300.80 |
| Non-Residential | | | | |
| Office, 0.8 EDUs | 2.0 | \$30.52 | \$24.24 | -\$6.28 |
| Retail, 3 EDUs | 7.0 | \$114.45 | \$88.91 | -\$25.54 |
| Restaurant, 4 EDUs | 90.0 | \$152.60 | \$439.60 | \$287.00 |
| Institution, 4 EDUs | 22.0 | \$152.60 | \$168.96 | \$16.36 |
| Commercial, 32 EDUs | 270.0 | \$1,220.80 | \$1,725.80 | \$505.00 |
| Hotel, 90 EDUs | 370.0 | \$3,433.50 | \$3,304.10 | -\$129.40 |

^{*} Results include the 3 percent Year 1 rate increases



Next Steps

- Public outreach and public meetings in March or April
- Refine and set final rates in April and send Prop. 218 notices
- Approve new rates in June Hearing and go into effect July 1